A faint, light gray outline of a world map serves as the background for the entire slide. The map shows the continents and major country borders.

# Open Public Health Policy Making

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## **Collective Intelligence in Health Care Priorities Setting**

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United Nations, Geneva, Switzerland

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# Background

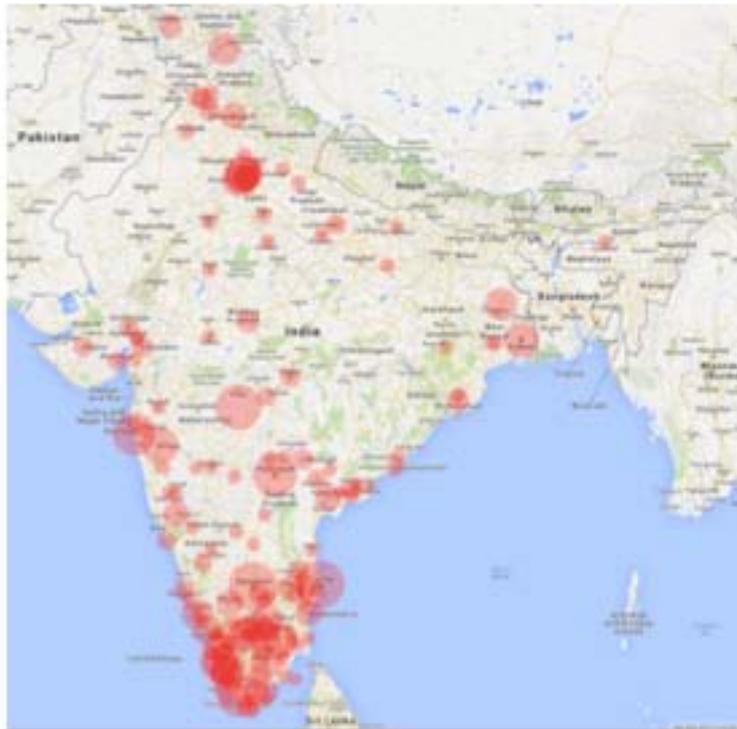
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- Traditional ‘closed’ approaches to HCPS are costly and biased, failing to meet actual beneficiaries’ needs
  - Hauck, Goddard & Smith, 2003; Kapiriri et al. 2006, 2008
    - Bounded Rationality (Simon 1955); Policy Science (Jones 2002)
  
- Recent calls for “formalized, workable and transparent approaches” to HCPS, as well as “participatory”
  - Baum et al. 2006; McDonald & Ollerenshaw 2011
    - Creative Destruction (Schumpeter 1942); Medicine (Topol 2012)
  
- This study responds with an ‘open’ approach to HCPS that uses **crowdsourcing** to tap from people’s ‘collective intelligence’

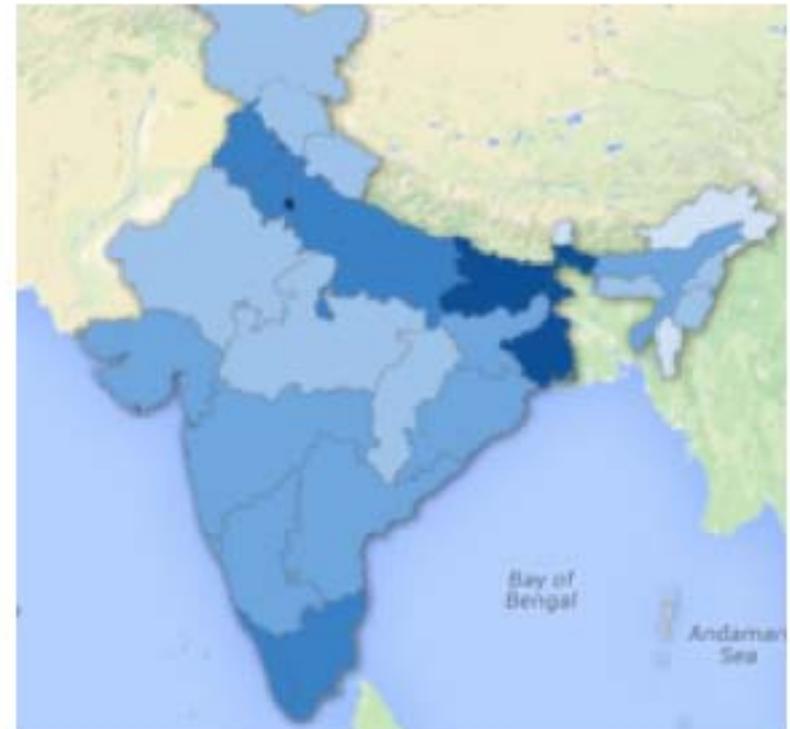
# Research Question

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- Could crowdsourcing provide insight for public health policy making ( HCPS ) ?



this study



e.g. Census in India (2011)

# Research Design

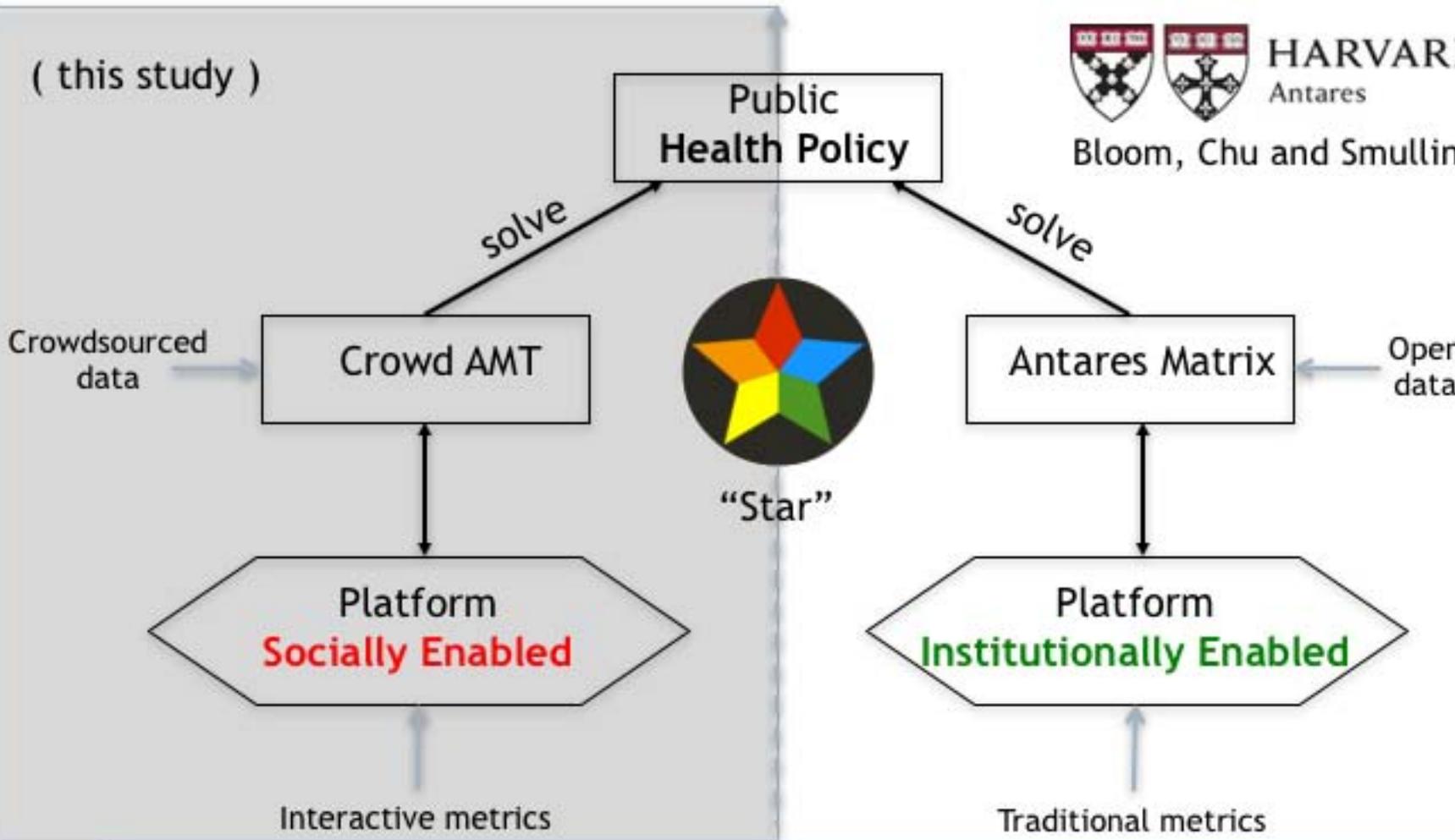
Priority Recommendations

( this study )



HARVARD  
Antares

Bloom, Chu and Smullin, 2012



Q. What do you think should be the priority for your government on **treating** diseases?

A. I think Government should prioritize the **treatment** as follows:

[ 100 points to distribute ]

### D1 Scale

1. Infectious diseases that are widespread, like an epidemic.
2. Diseases that are a main source of death.

### D5 Spillovers

1. Diseases that reduce the patient's productivity or ability to work.
2. Diseases that negatively affect the patient's social relationships with his/her community.

### D2 Household Finances

1. Diseases that cause a significant reduction in aggregate household income.
2. Diseases that represent an expense for the household over an extended period of time (years).

### D4 Cost-Effectiveness

1. Diseases for which there are readily available treatments, but not currently given to the population.
2. Diseases for which the hospital network offers an effective mechanism to deploy treatment.

### D3 Social Equity

1. Diseases that affect mainly children.
2. Diseases that affect mainly poor people.



8 random combinations, demographics, geo-location

# Method and Data

## Survey Data

### Quantitative

### Qualitative

HCPS Measurement	Demographics	Comments
Star (S) = 5 health care dimensions (D) 2 different questions for each D 8 alternate measurements of S 3,224 assessments for analysis	Gender: 39% F 61% M Age: 30 years Education: 87% college Employment: 80% employed	Indian citizens health professionals

## Regression Variables

### Dependent

#### Health Care Priorities

D1, D2, D3, D4, D5  
8-item

### Control

age, gender, education,  
employment, income,  
household size, children count

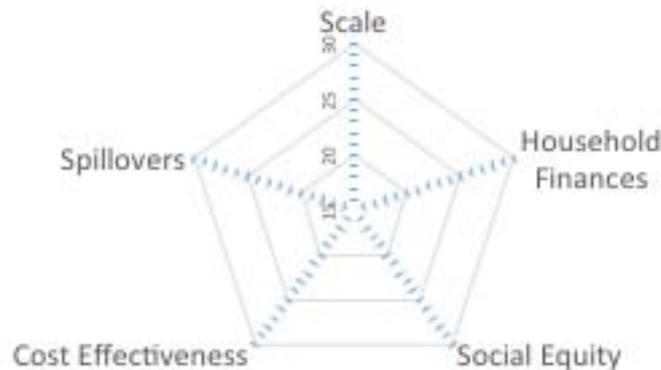
### Independent

#### Location

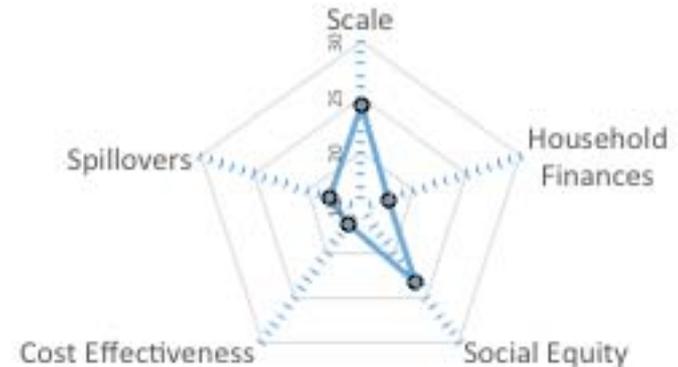
urban, suburban, rural

# Results

Star (actual scale)

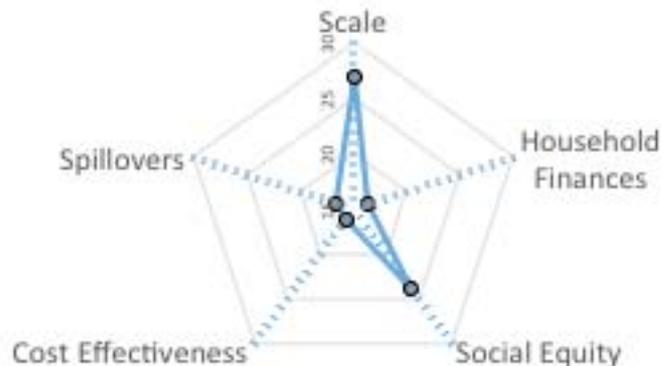


All data (actual values)

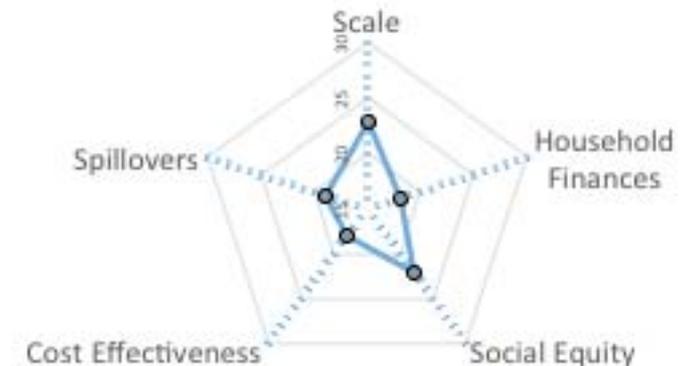


Dimension Variable		Reliability	N	mean	std. dev.	min	max
<b>D1 Scale of Disease</b>	8 combinations	<b>alpha = 0.84</b>	427	24.38	7.64	8.00	52.50
<b>D2 Household Finances</b>	8 combinations	<b>alpha = 0.73</b>	427	17.50	4.85	1.88	33.80
<b>D3 Social Equity</b>	8 combinations	<b>alpha = 0.81</b>	427	23.59	6.59	6.25	62.50
<b>D4 Cost Effectiveness</b>	8 combinations	<b>alpha = 0.74</b>	427	16.73	4.93	0.00	32.50
<b>D5 Spillover Effects</b>	8 combinations	<b>alpha = 0.73</b>	427	17.81	5.00	0.00	37.88

High Income



Rural



# Results

	D1	D2	D3	D4	D5
	Scale of Disease	Household Finances	Social Equity	Cost-effectiveness	Spillover effects
age	0.034 (0.048)	-0.022 (0.031)	<b>0.063*</b> (0.036)	-0.040 (0.034)	-0.035 (0.033)
female	<b>1.480*</b> (0.852)	<b>-1.053**</b> (0.518)	0.723 (0.732)	-0.108 (0.555)	<b>-1.042**</b> (0.518)
education	0.297 (0.364)	-0.315 (0.272)	-0.141 (0.364)	-0.026 (0.299)	0.184 (0.250)
income	<b>0.607***</b> (0.158)	<b>-0.233**</b> (0.100)	0.079 (0.150)	<b>-0.217**</b> (0.108)	<b>-0.236**</b> (0.096)
employment dummies	Yes	Yes	Yes	Yes	Yes
household size	0.209 (0.276)	0.062 (0.153)	0.138 (0.194)	-0.277 (0.179)	-0.132 (0.200)
children count	<b>-0.853**</b> (0.358)	<b>0.514**</b> (0.253)	<b>-0.609*</b> (0.313)	<b>0.482**</b> (0.239)	<b>0.465*</b> (0.260)
location dummies					
sub-urban	<b>-1.515*</b> (0.835)	-0.030 (0.516)	0.651 (0.724)	0.218 (0.588)	0.676 (0.580)
rural	<b>-1.798*</b> (0.937)	0.429 (0.616)	-1.228 (0.964)	<b>1.297**</b> (0.652)	<b>1.300*</b> (0.722)
_cons	<b>21.531***</b> (2.823)	<b>19.712***</b> (1.812)	<b>22.223***</b> (2.213)	<b>18.304***</b> (2.009)	<b>18.230***</b> (1.863)
N	403	403	403	403	403

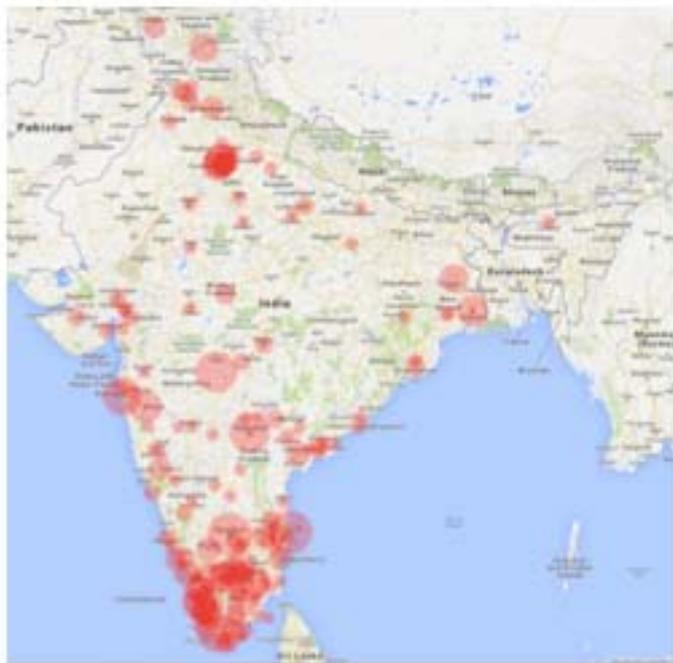
Standard errors in parentheses. \*\*\* p<0.01, \*\* p<0.05, \* p<0.1

# Results

“As am an Indian and a medical professional I am very happy with this survey thank you very much”

“Great work. If this helps in standardizing the policies and forecasting requirements I would be glad.”

“I am concerned about the healthcare scenario as it is unfolding in my region. I would be glad to contribute with my inputs if it can help my family and my community.”



**Notes.** The red bubbles identify the geo-location of respondents.

A larger bubble indicates more respondents from that region.

A total of 27 states (out of 28 states) in India were covered by the study.

95% would like to contribute regularly

# Conclusions

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- The CI (S) approach proved fast, simple and effective
  - The study sampled citizens from all Indian states but one
- The HCPS (Dn) measurements proved statistically robust
  - Offering consistent results through regression analysis
- The CI-HCPS unveiled systematic differences in how a population prioritizes competing public health policies
  - Children count, income level, geo location, gender
- Open Public Health Policy Making is not only possible, but also highly desirable
  - 95% would be glad to contribute on a regular basis

# About the author

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- Dr. Andrei Villarroel is professor of innovation management and executive consultant in the high-tech sector. He is appointed professor at the Entrepreneurship Institute, School of Management Fribourg, Switzerland. He has been on the faculty of The Lisbon MBA, Católica-Lisbon School of Business & Economics, and international faculty fellow at MIT Sloan School of Management.
- He is co-author of the books “Leading Open Innovation” (MIT Press, 2013), “Business Model Innovation” (Oxford University Press, 2015). His research was recognized with three Best Papers at international conferences, including an award at the Academy of Management Conference 2016 for the contribution entitled “Towards Business School 2.0”.
- Dr. Villarroel served as keynote speaker for international organizations including EFMD, JEWEC, CEEMAN.